



Pettis County Ambulance District
Board Meeting
September 13, 2022

Public Packet

Mission Statement: "Compassionate care while providing excellence in service."



Pettis County Ambulance District

Regular Meeting Agenda

Meeting Type: Regular Meeting

Location: 400 S Kentucky St.
Sedalia, Mo. 65301

Date: 09-13-2022

Time: 6:00 PM

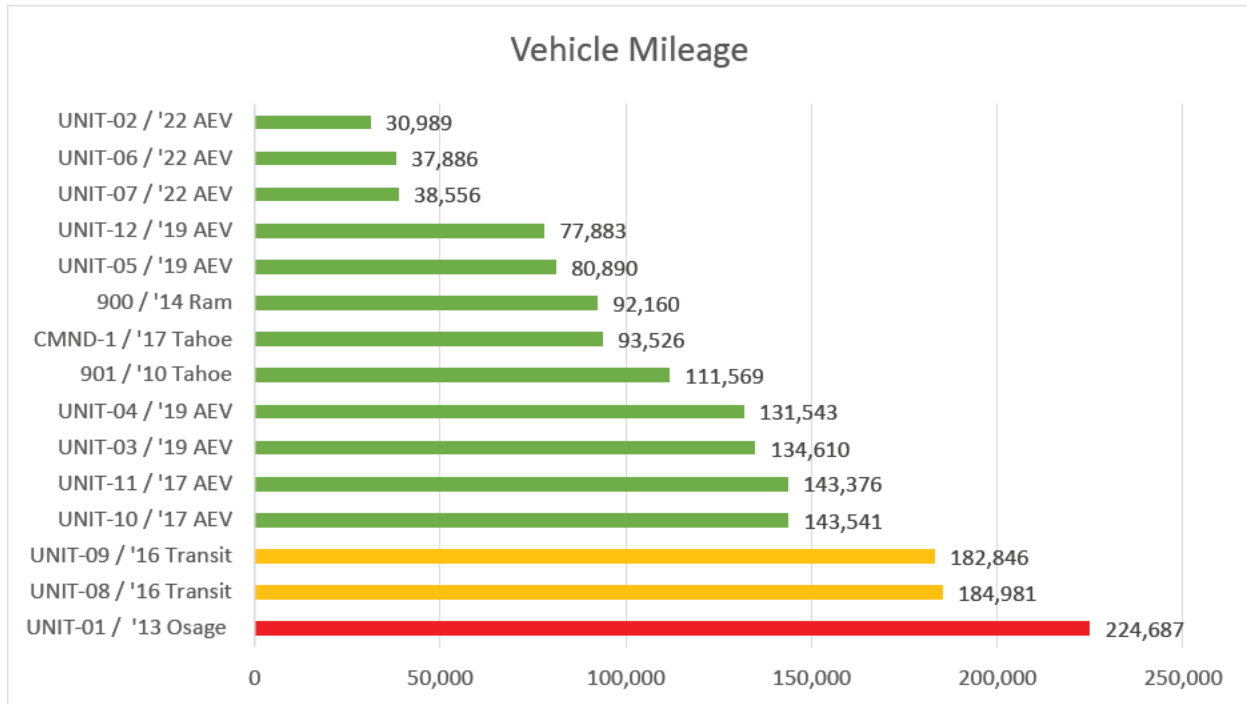
- I. Call to order
 - a. Roll call
 - b. Pledge of Allegiance / Moment of Silence
 - c. Motion to approve the agenda
 - d. Confirm the previous meeting minutes (page 2)
- II. Announce Visitors
- III. Public Comment
- IV. Reports of Officers
 - a. *EMS Chief Report (pages 3-8)*
 - b. *CFO Report (pages 9-18)*
 - c. *Approve Payment of Outstanding Bills (pages 19-25)*
- V. Unfinished Business
 - a. District Attorney
 - b. In - House Billing
 - c. Administrator & CFO Job Descriptions
- VI. New Business
- VII. Closed Meeting pursuant to RSMo. 610.021 Section:
(13) Individually identifiable personnel records, performance ratings or records pertaining to employees or applicants for employment, except that this exemption shall not apply to the names, positions, salaries and lengths of service of officers and employees of public agencies once they are employed as such
- VIII. Announcements
- IX. Adjournment



13 September 2022

I. Operations

1. Call Volume through 31 August 2022 (attached)
 - i. COVID contacts: 25 known positive + 4 suspected / likely
2. Operational changes pending: none
3. Major equipment: arrival of McGrath Video Laryngoscopes (ordered last year)
4. Work-related accidents / Worker’s Compensation: none pending
5. Vehicle/Equipment Maintenance (including radios)
 - i. Projects or repairs:
 1. Unit 11 in Columbia for final graphics – should be back in service next week
 2. Unit 2 OOS for extended time awaiting parts – battery junction box
 - ii. Vehicle mileage as of 31 August 2022



II. Administration

1. Building and Grounds (including radio towers)
 - i. Major/Minor projects, remodeling, repairs, etc.
 1. All shrubs / growth removed; power washing done at Station 5 (WAD expense)
 - ii. Utility / neighborhood issues – none pending



Pettis County Ambulance District
EMS Chief Report

2. Computer and Telephone Systems
 - i. Some issues with mobile CAD updates caused temporary interruption of CAD communications for two days last week. Henry County / Windsor ops affected by area outages as well.
 - ii. Major/Minor upgrades or repairs: none pending
 - iii. Software/virus protection updates, etc.: nothing pending

Reminder: use PCAD email address / server for **all business-related email**
(security/spam protection, Sunshine Law)

III. Activities

1. The Sedalia Moose Lodge provided a meal for 1st responders on September 11th at their facility - - thank you to the Sedalia Moose Lodge for supporting your area 1st responders.
2. Pettis County First Responders Family Appreciation Day is planned for September 17th - - thanks to all event sponsors:
 - State Representative Brad Pollitt
 - Missouri Lt. Governor Mike Kehoe
 - State Senator Sandy Crawford
 - State Representative Roger Reedy
 - State Representative Dan Houx
3. Media Relations (Media stories, etc.):
 - i. Presentations given recently for Pachyderm and Rotary Clubs; Lion's club pending this week
4. Inter-governmental:
 - i. Pettis County COVID Task Force: More info available from PCSO Nixle <https://local.nixle.com/pettis-county-sheriffs-office/> each Monday.

IV. Education

1. Working with BRHC to assist with TCD education symposium in late October
2. Blood / blood product administration: working with hospital to develop comprehensive procedures for BRHC transfers with blood infusions running
3. MAA 2022 Fall Supervisor and Leadership Seminar – 4 attending from Command Staff (course descriptions attached)
4. Peer Support Training September 12th – 14th - - 6 from PCAD attending

Reminder: PCAD Board members need FEMA SID# - - to register go to <https://cdp.dhs.gov/FEMASID/register>



Pettis County Ambulance District
EMS Chief Report

V. For Consideration by the Board

1. Purchases/Contracts: (agenda item)
2. Local 5229: met with leadership to refine PPE (respirator) usage requirements
3. Personnel
 - i. Employment: EMT interviews scheduled this week – planning to update the board on staffing levels in October
 - ii. FMLA: one Paramedic on light duty, likely to return to full duty later this month; one EMT out following serious vehicle accident, expected to be out for extended time period – we all wish Adam Allee a speedy recovery.
 - iii. Promotion/Demotion / Status Changes: nothing pending
 - iv. Resignations / Terminations / Other Changes: none pending
2. I will be out of town / unavailable for the PCAD board meeting on September 27th.

[EOR]

Respectfully –

Redacted: Signature

Eric Dirck, PCAD EMS Chief

	Pettis County Ambulance District												CALL VOLUME REPORT	2022
PCAD 2022	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	YTD	
Combined Total Call Volume (PCAD+WAD)	747	641	652	783	762	830	884	859	0	0	0	0	6158	
TOTAL CALL VOLUME	640	568	558	690	678	731	755	753	0	0	0	0	5373	
TRANSPORTS:														
TRANSFERS	118	95	90	140	124	152	150	153					1022	
911	351	293	293	324	322	377	402	423					2785	
FLIGHTS (transported from scene to LZ)	2	1	1	0	2	1	3	0					10	
TOTAL TRANSPORTS	471	389	384	464	448	530	555	576	0	0	0	0	3817	
Total Transports for <i>PRIOR</i> year/month	417	378	444	432	419	455	503	487	451	447	438	446		
NON-TRANSPORTS:														
Cardiac Arrest: no trans / att. resus.	1	7	5	3	2	2	0	3					23	
CANCELLED	39	40	43	58	62	50	45	30					367	
INVALID	2	8	6	6	8	9	14	3					56	
REFUSED or NO CARE NEEDED	120	113	109	152	152	128	132	132					1038	
STAND BY	7	11	10	7	6	11	9	7					68	
FLIGHTS, non-trans. (direct from scene)	0	0	1	0	0	1	0	2					4	
TOTAL NON-TRANSPORTS	169	179	174	226	230	201	200	177	0	0	0	0	1556	
Status Level Zero Events	2	0	1	4	0	1	2	1					11	
WINDSOR 2022														
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	YTD	
TOTAL CALL VOLUME	107	73	94	93	84	99	129	106	0	0	0	0	785	
TRANSPORTS:														
TRANSFERS FROM BRHC	17	7	7	12	17	16	19	13					108	
TRANSFERS FROM GVMH	5	11	6	6	6	3	8	6					51	
911	42	29	44	46	38	47	56	40					342	
FLIGHTS (transported from scene to LZ)	0	0	0	1	1	0	0	0					2	
TOTAL TRANSPORTS	64	47	57	64	61	66	83	59	0	0	0	0	501	
Total Transports for <i>PRIOR</i> year/month	72	56	66	55	79	68	57	74	67	88	54	60		
NON-TRANSPORTS:														
Cardiac Arrest: no trans / att. resus.	1	0	0	2	0	0	0	0					3	
CANCELLED	9	6	6	6	2	2	16	14					61	
INVALID	7	1	3	3	2	5	5	4					30	
REFUSED or NO CARE NEEDED	26	19	28	17	18	26	24	29					187	
STAND BY	0	0	0	0	1	0	0	0					1	
FLIGHTS, non-trans. (direct from scene)	0	0	0	1	0	0	1	0					2	
TOTAL NON-TRANSPORTS	43	26	37	29	23	33	46	47	0	0	0	0	284	
Status Level Zero Events	4	1	7	9	7	13	16	8					65	
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	YTD	
					August 2022 PCAD: most 911 transports ever									

Thursday, September 29, 2022

The Principals of Just Culture

Matthew Streger, Esq., Keavney & Streger, LLC

Medical errors are the third leading cause of death in the United States. Rather than learning from mistakes, people are taught to hide errors, and the punitive culture of progressive discipline does nothing to help. This lecture will review the basic concepts of a Just Culture system and how it can improve organizational culture and reduce errors using a system that is streamlined and specifically addresses the needs of EMS agencies.

Basics of Conducting an Investigation in EMS
Consulting, LLC

Scott Moore, Esq., Moore EMS

This session will cover the basic elements of an organizational investigation for incidents or issues that typically arise at an EMS organization. Front-line supervisors often serve as the first member of management to receive notification of company or employee related incidents that require further investigation. Often the nature or seriousness of the incident or complaint necessitates immediate action on behalf of the organization. Unfortunately, many supervisors fail to act because they either do not understand the organizational obligation to investigate or they fail to conduct a sufficient investigation. This session will provide an overview of actions a supervisor should take from the initial complaint through reaching the investigation outcome, including how to document and draft an investigative report. Participants will gain valuable insight into how their handling of a complaint or investigation can avoid subsequent regulatory or civil action organizational liability and damages.

Friday, September 30, 2022

Supervisor Wellness

Matthew Streger, Esq., Keavney & Streger, LLC

As the EMS industry experiences a generational shift in workforce engagement, our leadership teams are being squeezed from the top and from the bottom. The needs of our front-line supervisors and managers for professional development, career engagement and actualization, and physical and mental health are often forgotten or marginalized. This lecture will discuss specific tools that supervisors and managers can implement, both individually and through their systems, that will address professional and personal development, career effectiveness, and retention.

Providing Meaningful Performance Feedback

Scott Moore, Esq., Moore EMS Consulting, LLC

The turnover experienced by many of the country's EMS agencies is reaching a critical failure point. Despite this crisis, many EMS organizations are failing to evolve their employment practices. Many EMS leaders attribute a sizable portion of their personnel challenges to generational differences. Citing that this "new generation" demands to be managed differently. However, most EMS agencies still practice outdated and counterproductive performance management processes. Recent surveys suggest that nearly 77% of Human Resource executives believe that their current performance review process is not an accurate reflection of employee performance. If EMS agencies are going to survive, it is critical for performance feedback practices to change. If your organization is struggling with staffing and has utilized the same performance feedback tools for more than 5 years, we will discuss why that is likely part of the problem. This session will explore the latest research regarding the most effective performance feedback practices that are truly driving employee retention, recruitment, and ultimately, business results.

Combatting Negativity in an EMS Workplace

Matthew Streger, Esq., Keavney & Streger, LLC

One of the most difficult challenges that EMS leaders face is how to address rampant negativity in our workforce. There are countless adages about how EMS providers feel about their employers, co-workers,

and patients, and changing these attitudes is an essential part of providing good patient care and keeping an engaged workforce. This session will examine both aspects of workplace negativity – individual behavior and influencing organizational culture – and provide real-world tools to help address those areas.

Difficult Conversations About Uncomfortable Topics

Scott Moore, Esq., Moore EMS Consulting, LLC

Coaching and mentoring employees can be one of the more rewarding and challenging aspects of supervising or managing others. These issues are compounded when the reason for the interaction involves a difficult or embarrassing employee issue. Because these issues are sensitive in nature, many supervisors or managers chose to postpone or avoid the topic altogether, causing the problem to persist and undermine the team's performance. Difficult issues include employee hygiene, inappropriate clothing, political or religious workplace discussions, and personality issues are among some of the more challenging employee conversations to tackle. This session is intended to provide attendees with practical tips about how to approach these challenging supervisory discussions. We will discuss steps that every supervisor can take long before these issues arise, the implications for putting off the difficult conversation, and strategic considerations regarding the time and place of the employee meeting to give it the best chance of being successful. Attendees will participate in a facilitated discussion and witness interactive demonstrations of how these discussions can go very well or very poorly.

Leadership M&M Rounds Part 1

Matthew Streger, Esq., Keavney & Streger, LLC

Scott Moore, Esq., Moore EMS Consulting, LLC

This session will engage the audience in a highly interactive discussion-based format by presenting actual EMS-based case studies. During the session we will present recent work-related case studies and will seek audience input to identify issues that may have led to the undesirable outcome. Additionally, we will present the latest literature and court decisions to lead the discussion about the impact these have on the individuals and organizations involved. Lastly, we will identify and reinforce the underlying organizational best practices.

Leadership M&M Rounds Part 2

Matthew Streger, Esq., Keavney & Streger, LLC

Scott Moore, Esq., Moore EMS Consulting, LLC

This session will continue our interactive discussion highlighting actual EMS-based case studies. During the session we will present recent work-related case studies and will seek audience input to identify issues that may have led to the undesirable outcome. Additionally, we will present the latest literature and court decisions to lead the discussion about the impact these have on the individuals and organizations involved. Lastly, we will identify and reinforce the underlying organizational best practices.

Sales Tax Receipts for the PCAD								
Month	2018	2019	2020	2021	2022	Average	Monthly Variance Current Year vs. Prior Year	Monthly % Variance
January	\$ 221,040.34	\$ 275,238.22	\$ 257,466.62	\$ 264,396.90	\$ 286,392.33	\$ 247,499.81	\$ 21,995.43	8.32%
February	\$ 210,606.20	\$ 200,000.89	\$ 180,751.36	\$ 208,890.37	\$ 262,591.55	\$ 192,049.71	\$ 53,701.18	25.71%
March	\$ 307,626.21	\$ 292,433.84	\$ 292,431.19	\$ 323,556.95	\$ 321,103.39	\$ 286,598.23	\$ (2,453.56)	-0.76%
April	\$ 244,693.94	\$ 243,568.69	\$ 228,843.18	\$ 247,428.63	\$ 280,073.19	\$ 231,484.19	\$ 32,644.56	13.19%
May	\$ 170,371.07	\$ 169,357.50	\$ 209,801.88	\$ 273,856.59	\$ 249,464.73	\$ 194,919.23	\$ (24,391.86)	-8.91%
June	\$ 275,311.32	\$ 333,280.01	\$ 292,510.84	\$ 400,063.25	\$ 361,791.03	\$ 300,248.08	\$ (38,272.22)	-9.57%
July	\$ 325,223.95	\$ 288,954.03	\$ 292,022.40	\$ 303,705.65	\$ 318,000.98	\$ 290,389.59	\$ 14,295.33	4.71%
August	\$ 188,631.41	\$ 191,437.41	\$ 230,101.25	\$ 260,374.65	\$ 349,777.74	\$ 205,678.20	\$ 89,403.09	34.34%
September	\$ 323,655.40	\$ 314,866.58	\$ 371,721.16	\$ 384,175.99	\$ 355,188.07	\$ 322,837.64	\$ (28,987.92)	-7.55%
October	\$ 237,075.66	\$ 229,876.83	\$ 287,801.16	\$ 333,559.60		\$ 252,153.48		0.00%
November	\$ 198,226.38	\$ 186,018.04	\$ 208,585.94	\$ 235,401.66		\$ 189,336.43		0.00%
December	\$ 301,219.16	\$ 280,878.86	\$ 324,388.35	\$ 378,752.50		\$ 302,839.88		0.00%
Total	\$ 3,003,681.04	\$ 3,005,910.90	\$ 3,176,425.33	\$ 3,614,162.74	\$ 2,784,383.01	\$ 2,959,070.21		
Difference from Previous Year	\$ 36,792.02	\$ 2,229.86	\$ 170,514.43	\$ 437,737.41	\$ 117,934.03			
Percent +/-	1.24%	0.07%	5.67%	13.78%	4.42%			
YEAR TO DATE AMOUNTS OF PCAD SALES TAX RECEIPTS								
MONTH	2018 YTD	2019 YTD	2020 YTD	2021 YTD	2022 YTD	CURRENT YEAR VARIANCE	YTD % VARIANCE	
JAN	\$ 221,040.34	\$ 275,238.22	\$ 257,466.62	\$ 264,396.90	\$ 286,392.33	\$ 21,995.43	8.32%	
FEB	\$ 431,646.54	\$ 475,239.11	\$ 438,217.98	\$ 473,287.27	\$ 548,983.88	\$ 75,696.61	15.99%	
MAR	\$ 739,272.75	\$ 767,672.95	\$ 730,649.17	\$ 796,844.22	\$ 870,087.27	\$ 73,243.05	9.19%	
APR	\$ 983,966.69	\$ 1,011,241.64	\$ 959,492.35	\$ 1,044,272.85	\$ 1,150,160.46	\$ 105,887.61	10.14%	
MAY	\$ 1,154,337.76	\$ 1,180,599.14	\$ 1,169,294.23	\$ 1,318,129.44	\$ 1,399,625.19	\$ 81,495.75	6.18%	
JUN	\$ 1,429,649.08	\$ 1,513,879.15	\$ 1,461,805.07	\$ 1,718,192.69	\$ 1,761,416.22	\$ 43,223.53	2.52%	
JUL	\$ 1,754,873.03	\$ 1,802,833.18	\$ 1,753,827.47	\$ 2,021,898.34	\$ 2,079,417.20	\$ 57,518.86	2.84%	
AUG	\$ 1,943,504.44	\$ 1,994,270.59	\$ 1,983,928.72	\$ 2,282,272.99	\$ 2,429,194.94	\$ 146,921.95	6.44%	
SEP	\$ 2,267,159.84	\$ 2,309,137.17	\$ 2,355,649.88	\$ 2,666,448.98	\$ 2,784,383.01	\$ 117,934.03	4.42%	
OCT	\$ 2,504,235.50	\$ 2,539,014.00	\$ 2,643,451.04	\$ 3,000,008.58				
NOV	\$ 2,702,461.88	\$ 2,725,032.04	\$ 2,852,036.98	\$ 3,235,410.24				
DEC	\$ 3,003,681.04	\$ 3,005,910.90	\$ 3,176,425.33	\$ 3,614,162.74				

PETTIS COUNTY AMBULANCE DISTRICT
Budget Performance YTD
January through July 2022

	<u>Jan - Jul 22</u>	<u>Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>
Operating Revenue				
Provider Relief Fund Payment	314,118.91	0.00	314,118.91	100.0%
Prior Year Carryforward	728,000.00	728,000.00	0.00	100.0%
Donation Received	1,000.00	0.00	1,000.00	100.0%
Sales Tax Revenues	2,079,417.20	2,018,433.63	60,983.57	103.02%
Service Fees	1,923,570.78	1,846,067.67	77,503.11	104.2%
Special Events	4,075.00	5,000.00	-925.00	81.5%
GEMT Revenue	161,614.16	160,000.00	1,614.16	101.01%
Windsor Annual Payment	285,117.23	256,031.91	29,085.32	111.36%
Total Operating Revenue	5,496,913.28	5,013,533.21	483,380.07	109.64%
Operating Expense				
Ambulance Operations	278,683.49	257,941.91	20,741.58	108.04%
Bank Service Charges	213.64	700.00	-486.36	30.52%
Board of Directors Expense	2,318.36	7,000.00	-4,681.64	33.12%
Capital Purchase Expenses	348,352.31	1,112,904.88	-764,552.57	31.3%
Collection Fees	4,502.66	4,666.65	-163.99	96.49%
Communications	139,256.18	137,958.35	1,297.83	100.94%
Dues & Subscriptions	9,622.82	9,241.00	381.82	104.13%
Employee	2,871,856.27	2,982,403.57	-110,547.30	96.29%
Information Technology	33,680.65	37,103.92	-3,423.27	90.77%
Insurance Expense	209,815.71	221,900.00	-12,084.29	94.55%
Office Expense	3,298.49	3,789.20	-490.71	87.05%
Operating Expense	17,556.34	24,883.35	-7,327.01	70.56%
Professional Fees	78,498.27	114,112.65	-35,614.38	68.79%
Public Relations	0.00	583.35	-583.35	0.0%
Repairs and Maintenance	19,197.53	9,625.00	9,572.53	199.46%
Rent Expense	3,425.75	3,416.00	9.75	100.29%
TIF Expense	7,601.08	1,750.00	5,851.08	434.35%
Training	19,984.65	27,096.35	-7,111.70	73.75%
Utilities	30,044.91	29,458.35	586.56	101.99%
Total Operating Expense	4,077,909.11	4,986,534.53	-908,625.42	81.78%
Net Operating Revenue	1,419,004.17	26,998.68	1,392,005.49	5,255.83%
Non-Operating Revenue				
Safety Dividend	20,120.80	0.00	20,120.80	100.0%
Fines & Penalties Recoupment	230,244.46	0.00	230,244.46	100.0%
Gain/Loss on Asset Disposition	5,535.00	0.00	5,535.00	100.0%
Interest Income	15,563.06	2,333.35	13,229.71	666.98%
Rebate Credit Card	947.68	875.00	72.68	108.31%
Total Non-Operating Revenue	272,411.00	3,208.35	269,202.65	8,490.69%
Net of Revenues and Expenses	<u>1,691,415.17</u>	<u>30,207.03</u>	<u>1,661,208.14</u>	<u>5,599.41%</u>

PETTIS COUNTY AMBULANCE DISTRICT
Budget Performance
 January through July 2022

	<u>Jan - Jul 22</u>	<u>Annual Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>
Operating Revenue				
Provider Relief Fund Payment	314,118.91	0.00	314,118.91	100.0%
Prior Year Carryforward	728,000.00	728,000.00	0.00	100.0%
Donation Received	1,000.00	0.00	1,000.00	100.0%
Sales Tax Revenues	2,079,417.20	3,610,908.97	-1,531,491.77	57.59%
Service Fees				
Facility	2,567.70	2,000.00	567.70	128.39%
Insurance Payments				
Third Party Liability	11,743.19	20,000.00	-8,256.81	58.72%
Veteran's Administration	0.00	55,000.00	-55,000.00	0.0%
Insurance Payments - Other	663,012.12	970,000.00	-306,987.88	68.35%
Total Insurance Payments	674,755.31	1,045,000.00	-370,244.69	64.57%
Medicaid				
Managed Care	74,102.99	80,000.00	-5,897.01	92.63%
Provider Tax & Fees	-49,168.46	-125,000.00	75,831.54	39.34%
Medicaid - Other	352,265.29	690,000.00	-337,734.71	51.05%
Total Medicaid	377,199.82	645,000.00	-267,800.18	58.48%
Medicare				
Medicare	482,017.38	922,211.12	-440,193.74	52.27%
Private Pay				
Collections	26,360.06	30,000.00	-3,639.94	87.87%
Private Pay - Other	146,456.05	225,000.00	-78,543.95	65.09%
Total Private Pay	172,816.11	255,000.00	-82,183.89	67.77%
Other Gov Pmts	220,976.14	320,000.00	-99,023.86	69.06%
Refund	-6,761.68	-25,000.00	18,238.32	27.05%
Total Service Fees	1,923,570.78	3,164,211.12	-1,240,640.34	60.79%
Special Events	4,075.00	5,000.00	-925.00	81.5%
GEMT Revenue	161,614.16	160,000.00	1,614.16	101.01%
Windsor Annual Payment	285,117.23	256,031.91	29,085.32	111.36%
Total Operating Revenue	5,496,913.28	7,924,152.00	-2,427,238.72	69.37%
Operating Expense				
Ambulance Operations				
Ambulance & Vehicle Fuel	85,613.56	120,000.00	-34,386.44	71.35%
Ambulance & Vehicle Maintenance	30,917.19	40,000.00	-9,082.81	77.29%
EMS Equipment Maintenance	26,755.73	31,000.00	-4,244.27	86.31%
Medical Supplies	112,748.73	204,471.81	-91,723.08	55.14%
Medical Waste	1,410.00	3,500.00	-2,090.00	40.29%
Oxygen	21,238.28	40,000.00	-18,761.72	53.1%
Total Ambulance Operations	278,683.49	438,971.81	-160,288.32	63.49%
Bank Service Charges				
Credit Card Machine	213.64	1,200.00	-986.36	17.8%
Total Bank Service Charges	213.64	1,200.00	-986.36	17.8%
Board of Directors Expense				
Board Training	0.00	500.00	-500.00	0.0%
Election Costs	2,318.36	6,500.00	-4,181.64	35.67%
Total Board of Directors Expense	2,318.36	7,000.00	-4,681.64	33.12%
Capital Purchase Expenses				
Real Estate Purchases	0.00	715,000.00	-715,000.00	0.0%
Ambulance Purchases	235,502.00	500,944.00	-265,442.00	47.01%
EMS Equipment	53,835.54	86,777.54	-32,942.00	62.04%

PETTIS COUNTY AMBULANCE DISTRICT
Budget Performance
 January through July 2022

	Jan - Jul 22	Annual Budget	\$ Over Budget	% of Budget
Facility Improvements	59,014.77	94,401.09	-35,386.32	62.52%
Total Capital Purchase Expenses	348,352.31	1,397,122.63	-1,048,770.32	24.93%
Collection Fees	4,502.66	8,000.00	-3,497.34	56.28%
Communications				
Cell Phone & Mobile Data	10,571.25	20,000.00	-9,428.75	52.86%
Dispatch Software Expense	15,053.00	17,500.00	-2,447.00	86.02%
Dispatcher Fees	87,500.00	150,000.00	-62,500.00	58.33%
EMS Radios Equipment	407.40	2,000.04	-1,592.64	20.37%
Radio Repair	64.06	999.96	-935.90	6.41%
Telephone & Internet	25,660.47	46,000.00	-20,339.53	55.78%
Total Communications	139,256.18	236,500.00	-97,243.82	58.88%
Dues & Subscriptions	9,622.82	11,000.00	-1,377.18	87.48%
Employee				
Mileage Reimbursement	17.55	0.00	17.55	100.0%
Employee Recognition	2,946.00	2,000.00	946.00	147.3%
Employee Benefits				
Insurance				
Dental Insurance Premium	5,550.56	14,000.00	-8,449.44	39.65%
Employee Life / Injury	976.26	2,000.00	-1,023.74	48.81%
Health Insurance Premium				
HSA	2,750.00	0.00	2,750.00	100.0%
HRA	6,138.60	47,500.00	-41,361.40	12.92%
Health Insurance Premium - Other	309,573.54	604,904.40	-295,330.86	51.18%
Total Health Insurance Premium	318,462.14	652,404.40	-333,942.26	48.81%
Vision Plan VSP	1,759.11	4,000.00	-2,240.89	43.98%
Total Insurance	326,748.07	672,404.40	-345,656.33	48.59%
Retirement Contributions				
457 Participant Fee	1,272.00	4,000.00	-2,728.00	31.8%
Retirement Contributions - Other	71,523.54	116,063.47	-44,539.93	61.63%
Total Retirement Contributions	72,795.54	120,063.47	-47,267.93	60.63%
Total Employee Benefits	399,543.61	792,467.87	-392,924.26	50.42%
Payroll Expenses				
Convenience Fee MODOR	3.50	6.00	-2.50	58.33%
Direct Deposit Fees	988.00	1,500.00	-512.00	65.87%
FICA Expense	176,686.86	294,352.84	-117,665.98	60.03%
Wages & Salaries				
EPSL COVID 19	21,081.70	0.00	21,081.70	100.0%
EMT Wages	656,458.14	1,012,978.97	-356,520.83	64.81%
Paramedic Wages	1,327,429.71	2,348,265.87	-1,020,836.16	56.53%
Wages & Salaries - Other	277,382.69	603,785.75	-326,403.06	45.94%
Total Wages & Salaries	2,282,352.24	3,965,030.59	-1,682,678.35	57.56%
Total Payroll Expenses	2,460,030.60	4,260,889.43	-1,800,858.83	57.74%
Background Checks	89.97	600.00	-510.03	15.0%
Functional Capacity Testing	875.00	3,500.00	-2,625.00	25.0%
Pre-Employment Drug Test	68.00	1,200.00	-1,132.00	5.67%
Random Drug Testing	226.00	5,000.00	-4,774.00	4.52%
Uniforms	8,059.54	30,000.00	-21,940.46	26.87%
Total Employee	2,871,856.27	5,095,657.30	-2,223,801.03	56.36%
Information Technology				
Computer Purchase	455.78	7,800.00	-7,344.22	5.84%

PETTIS COUNTY AMBULANCE DISTRICT
Budget Performance
January through July 2022

	<u>Jan - Jul 22</u>	<u>Annual Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>
Computer repair / equipment	3,332.97	7,000.00	-3,667.03	47.61%
Software (SaaS)	29,891.90	48,806.72	-18,914.82	61.25%
Total Information Technology	33,680.65	63,606.72	-29,926.07	52.95%
Insurance Expense				
Board / Adm Bonds	718.00	800.00	-82.00	89.75%
Service Liability				
Cyber Liability	2,987.31	2,987.31	0.00	100.0%
General Liability	69,016.00	69,016.00	0.00	100.0%
Auto	59,443.00	59,776.69	-333.69	99.44%
Umbrella	19,320.00	19,320.00	0.00	100.0%
Total Service Liability	150,766.31	151,100.00	-333.69	99.78%
Workers Comp	56,331.40	120,000.00	-63,668.60	46.94%
Insurance Expense - Other	2,000.00	0.00	2,000.00	100.0%
Total Insurance Expense	209,815.71	271,900.00	-62,084.29	77.17%
Office Expense				
Shredding Service	1,681.81	3,000.00	-1,318.19	56.06%
Office Supplies	1,069.32	2,500.00	-1,430.68	42.77%
Postage	547.36	1,000.00	-452.64	54.74%
Total Office Expense	3,298.49	6,500.00	-3,201.51	50.75%
Operating Expense				
Employee Meetings	464.76	2,000.00	-1,535.24	23.24%
Advertising and Promotion	342.60	1,000.00	-657.40	34.26%
Excise Tax	100.44	0.00	100.44	100.0%
Janitorial	6,368.60	10,200.00	-3,831.40	62.44%
Licenses & Permits	25.00	600.00	-575.00	4.17%
Meals / Meetings	66.48	0.00	66.48	100.0%
Supplies	10,188.46	30,000.00	-19,811.54	33.96%
Total Operating Expense	17,556.34	43,800.00	-26,243.66	40.08%
Professional Fees				
Accounting CPA	0.00	10,000.00	-10,000.00	0.0%
Attorney Fees	7,877.00	15,000.00	-7,123.00	52.51%
Attorney Retainer	950.00	1,000.00	-50.00	95.0%
Medical Director Fee	18,000.00	25,000.00	-7,000.00	72.0%
Patient Billing Expense	51,671.27	136,764.50	-85,093.23	37.78%
Total Professional Fees	78,498.27	187,764.50	-109,266.23	41.81%
Public Relations	0.00	1,000.00	-1,000.00	0.0%
Repairs and Maintenance				
Education Building	4,347.19	1,000.00	3,347.19	434.72%
Hwy TT	6,995.00	6,000.00	995.00	116.58%
Main Building	7,249.77	8,000.00	-750.23	90.62%
Windsor	605.57	1,500.00	-894.43	40.37%
Total Repairs and Maintenance	19,197.53	16,500.00	2,697.53	116.35%
Rent Expense				
Culligan Water/Softener	2,539.83	4,500.00	-1,960.17	56.44%
Ice Machine	885.92	1,356.00	-470.08	65.33%
Total Rent Expense	3,425.75	5,856.00	-2,430.25	58.5%
TIF Expense	7,601.08	3,000.00	4,601.08	253.37%
Training				
Adjunct Instructors	0.00	2,000.00	-2,000.00	0.0%
Community Outreach Training	0.00	600.00	-600.00	0.0%

PETTIS COUNTY AMBULANCE DISTRICT
Budget Performance
January through July 2022

	<u>Jan - Jul 22</u>	<u>Annual Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>
Conferences/Outside Courses	2,338.36	6,310.00	-3,971.64	37.06%
Management/Supervisor Training	6,569.68	9,632.00	-3,062.32	68.21%
Training Material	11,076.61	10,000.00	1,076.61	110.77%
Total Training	19,984.65	28,542.00	-8,557.35	70.02%
Utilities				
Electric Service	13,300.57	30,000.00	-16,699.43	44.34%
Gas	10,353.33	10,000.00	353.33	103.53%
Television	3,110.41	6,000.00	-2,889.59	51.84%
Trash Pickup	884.00	1,500.00	-616.00	58.93%
Water	2,396.60	4,500.00	-2,103.40	53.26%
Total Utilities	30,044.91	52,000.00	-21,955.09	57.78%
Total Operating Expense	4,077,909.11	7,875,920.96	-3,798,011.85	51.78%
Net Operating Revenue	1,419,004.17	48,231.04	1,370,773.13	2,942.1%
Non-Operating Revenue				
Safety Dividend	20,120.80	0.00	20,120.80	100.0%
Fines & Penalties Recoupment	230,244.46	0.00	230,244.46	100.0%
Gain/Loss on Asset Disposition	5,535.00	15,000.00	-9,465.00	36.9%
Interest Income	15,563.06	4,000.00	11,563.06	389.08%
Rebate Credit Card	947.68	1,500.00	-552.32	63.18%
Total Non-Operating Revenue	272,411.00	20,500.00	251,911.00	1,328.83%
Net of Revenues and Expenses	1,691,415.17	68,731.04	1,622,684.13	2,460.92%

PCAD
CAPITAL EXPENSES
YTD 7/31/2022

AMBULANCE PURCHASES

	BUDGET	YTD	BUDGET VARIANCE
UNIT 1 REPLACEMENT	\$ 235,472.00	\$ 235,502.00	\$ (30.00)
UNIT 1 RADIO/COM EQUIPMENT	\$ 15,000.00	\$ -	\$ 15,000.00
UNIT 8/9 REPLACEMENT	\$ 235,472.00	\$ -	\$ 235,472.00
UNIT RADIO COM EQUIPMENT	\$ 15,000.00	\$ -	\$ 15,000.00
	<u>\$ 500,944.00</u>	<u>\$ 235,502.00</u>	<u>\$ 265,442.00</u>

FACILITY IMPROVEMENTS

MEDICATION REFRIGERATOR	\$ 1,500.00	\$ -	\$ 1,500.00
TRAINING MANIKIN	\$ 17,000.00	\$ 18,084.84	\$ (1,084.84)
TREADMILL	\$ 5,500.00	\$ -	\$ 5,500.00
MATTRESS/BOXSPRINGS	\$ 4,000.00	\$ 6,200.00	\$ (2,200.00)
SECURITY DOOR FOB SYSTEM	\$ 13,401.09	\$ 13,880.93	\$ (479.84)
BAY WINDOW REPLACEMENT	\$ 13,000.00	\$ 12,899.00	\$ 101.00
RAMP AND GARAGE DOORS HQ BAY	\$ 8,000.00	\$ 7,950.00	\$ 50.00
HAND RECIEVERS EDU	\$ 2,000.00	\$ -	\$ 2,000.00
HWY TT RETROFIT	\$ 30,000.00	\$ -	\$ 30,000.00
	<u>\$ 94,401.09</u>	<u>\$ 59,014.77</u>	<u>\$ 35,386.32</u>

EMS EQUIPMENT

MOBILE RADIO	\$ 5,414.29	\$ 3,200.00	\$ 2,214.29
APX8000 PORTABLE RADIOS (4) USED	\$ 14,000.00	\$ 13,907.00	\$ 93.00
POWER COT (ORDERED)	\$ 24,188.05	\$ 18,916.05	\$ 5,272.00
(5) STAIR CHAIRS (ORDERED)	\$ 17,812.50	\$ 17,812.49	\$ 0.01
(5) MCGRATH LAYRNGOSCOPES (ORDERED)	\$ 15,362.70	\$ -	\$ 15,362.70
LED LIGHT UPGRADE	\$ 5,000.00	\$ -	\$ 5,000.00
AED	\$ 2,000.00	\$ -	\$ 2,000.00
IV PUMP	\$ 3,000.00	\$ -	\$ 3,000.00
	<u>\$ 86,777.54</u>	<u>\$ 53,835.54</u>	<u>\$ 32,942.00</u>

SATELLITE STATION

SW STATION (ST 3)	\$ 715,000.00	\$ -	\$ 715,000.00
	<u>\$ 715,000.00</u>	<u>\$ -</u>	<u>\$ 715,000.00</u>

TOTALS

AMBULANCE PURCHASES	\$ 500,944.00	\$ 235,502.00	\$ 265,442.00
FACILITY IMPROVEMENTS	\$ 94,401.09	\$ 59,014.77	\$ 35,386.32
EMS EQUIPMENT	\$ 86,777.54	\$ 53,835.54	\$ 32,942.00
SATELLITE STATION	\$ 715,000.00	\$ -	\$ 715,000.00
	<u>\$ 1,397,122.63</u>	<u>\$ 348,352.31</u>	<u>\$ 1,048,770.32</u>

TOTAL CAPITAL PURCHASE EXPENSE

DISPATCH SOFTWARE EXPENSE

CAD INTEGRATION	\$ 17,500.00	\$ 15,053.00	\$ 2,447.00
TOTAL DISPATCH SOFTWARE EXPENSE	<u>\$ 17,500.00</u>	<u>\$ 15,053.00</u>	<u>\$ 2,447.00</u>

PETTIS COUNTY AMBULANCE DISTRICT

Balance Sheet

As of July 31, 2022

	<u>Jul 31, 22</u>	<u>Jul 31, 21</u>	<u>\$ Change</u>
ASSETS			
Current Assets			
Checking/Savings			
FSA/HSA/HRA	40,495.57	44,868.36	-4,372.79
EMS MC Credit Card Clearing	0.00	3,422.22	-3,422.22
Central Bank of Sedalia	2,633,246.91	2,603,312.43	29,934.48
Ambulance/ Vehicle Replacement	503,657.26	46,940.38	456,716.88
Building Fund	70,642.32	18,412.20	52,230.12
Equipment Replacement Fund	93,871.67	51,190.22	42,681.45
Total Checking/Savings	<u>3,341,913.73</u>	<u>2,768,145.81</u>	<u>573,767.92</u>
Other Current Assets			
Interest Receivable	140.66	0.00	140.66
LPL Investment Account	597,632.13	0.00	597,632.13
Certificates of Deposit	351,245.90	946,796.78	-595,550.88
Total Other Current Assets	<u>949,018.69</u>	<u>946,796.78</u>	<u>2,221.91</u>
Total Current Assets	<u>4,290,932.42</u>	<u>3,714,942.59</u>	<u>575,989.83</u>
Fixed Assets			
Communications Equipment	190,544.97	190,544.97	0.00
Computers	185,120.40	192,497.40	-7,377.00
Educational Building	397,551.16	397,551.16	0.00
Furniture and Equipment	124,885.48	111,710.60	13,174.88
Main Building	864,414.25	864,414.25	0.00
Communications Equip - Main Bld	83,628.03	83,628.03	0.00
Medical Equipment	1,063,389.59	1,057,149.54	6,240.05
TT Highway Property	1,350,974.57	1,350,974.57	0.00
Vehicles	2,481,315.98	2,485,728.86	-4,412.88
Windsor Base	323,020.15	323,020.15	0.00
Accumulated Depreciation	-3,098,963.20	-2,703,075.08	-395,888.12
Total Fixed Assets	<u>3,965,881.38</u>	<u>4,354,144.45</u>	<u>-388,263.07</u>
Other Assets			
Note Receivable-Recoupment	252,372.17	0.00	252,372.17
Total Other Assets	<u>252,372.17</u>	<u>0.00</u>	<u>252,372.17</u>
TOTAL ASSETS	<u><u>8,509,185.97</u></u>	<u><u>8,069,087.04</u></u>	<u><u>440,098.93</u></u>
LIABILITIES & NET POSITION			
Liabilities			
Current Liabilities			
Credit Cards			
Central Bank Multi-Card	14,179.10	12,831.61	1,347.49
Credit Cards	1,323.94	1,178.46	145.48
Total Credit Cards	<u>15,503.04</u>	<u>14,010.07</u>	<u>1,492.97</u>
Other Current Liabilities			
Restitution	0.00	223.00	-223.00
Payroll Liabilities	24,084.48	21,346.14	2,738.34
Total Other Current Liabilities	<u>24,084.48</u>	<u>21,569.14</u>	<u>2,515.34</u>
Total Current Liabilities	<u>39,587.52</u>	<u>35,579.21</u>	<u>4,008.31</u>

PETTIS COUNTY AMBULANCE DISTRICT

Balance Sheet

As of July 31, 2022

	<u>Jul 31, 22</u>	<u>Jul 31, 21</u>	<u>\$ Change</u>
Total Liabilities	39,587.52	35,579.21	4,008.31
Net Position			
Unrestricted Net Assets	7,614,344.44	7,510,028.42	104,316.02
Change in Net Position	855,254.01	523,479.41	331,774.60
Total Net Position	8,469,598.45	8,033,507.83	436,090.62
TOTAL LIABILITIES & NET POSITION	<u><u>8,509,185.97</u></u>	<u><u>8,069,087.04</u></u>	<u><u>440,098.93</u></u>

PETTIS COUNTY AMBULANCE DISTRICT
Profit & Loss Prev Year Comparison
January through July 2022

	<u>Jan - Jul 22</u>	<u>Jan - Jul 21</u>	<u>\$ Change</u>	<u>% Change</u>
Operating Revenue				
Provider Relief Fund Payment	314,118.91	0.00	314,118.91	100.0%
Donation Received	1,000.00	0.00	1,000.00	100.0%
Sales Tax Revenues	2,079,417.20	2,022,231.32	57,185.88	2.83%
Service Fees	1,923,570.78	1,928,603.96	-5,033.18	-0.26%
Special Events	4,075.00	0.00	4,075.00	100.0%
GEMT Revenue	161,614.16	142,337.76	19,276.40	13.54%
Windsor Annual Payment	285,117.23	263,842.02	21,275.21	8.06%
Total Operating Revenue	<u>4,768,913.28</u>	<u>4,357,015.06</u>	<u>411,898.22</u>	<u>9.45%</u>
Operating Expense				
Ambulance Operations	278,683.49	229,526.33	49,157.16	21.42%
Bank Service Charges	213.64	385.11	-171.47	-44.53%
Board of Directors Expense	2,318.36	6,177.93	-3,859.57	-62.47%
Building Maintenance	0.00	0.00	0.00	0.0%
Capital Purchase Expenses	75,879.42	36,821.51	39,057.91	106.07%
Collection Fees	4,502.66	4,150.55	352.11	8.48%
Communications	139,256.18	130,263.77	8,992.41	6.9%
Depreciation Expense	380,634.05	348,376.59	32,257.46	9.26%
Dues & Subscriptions	9,622.82	4,468.75	5,154.07	115.34%
Employee	2,871,856.27	2,747,145.10	124,711.17	4.54%
Information Technology	33,680.65	28,212.96	5,467.69	19.38%
Insurance Expense	209,815.71	193,470.70	16,345.01	8.45%
Office Expense	3,298.49	2,460.82	837.67	34.04%
Lodging	0.00	156.34	-156.34	-100.0%
Operating Expense	17,556.34	19,721.17	-2,164.83	-10.98%
Professional Fees	78,498.27	105,871.12	-27,372.85	-25.86%
Repairs and Maintenance	19,197.53	12,763.66	6,433.87	50.41%
Rent Expense	3,425.75	3,630.71	-204.96	-5.65%
Sales Tax Paid	0.00	0.00	0.00	0.0%
TIF Expense	7,601.08	1,470.99	6,130.09	416.73%
Training	19,984.65	17,412.87	2,571.78	14.77%
Utilities	30,044.91	24,504.04	5,540.87	22.61%
Total Operating Expense	<u>4,186,070.27</u>	<u>3,916,991.02</u>	<u>269,079.25</u>	<u>6.87%</u>
Net Operating Revenue	<u>582,843.01</u>	<u>440,024.04</u>	<u>142,818.97</u>	<u>32.46%</u>
Non-Operating Revenue				
Safety Dividend	20,120.80	0.00	20,120.80	100.0%
Fines & Penalties Recoupment	230,244.46	0.00	230,244.46	100.0%
Lease Income	0.00	12,625.81	-12,625.81	-100.0%
Gain/Loss on Asset Disposition	5,535.00	66,132.07	-60,597.07	-91.63%
Interest Income	15,563.06	3,799.89	11,763.17	309.57%
Rebate Credit Card	947.68	897.60	50.08	5.58%
Total Non-Operating Revenue	<u>272,411.00</u>	<u>83,455.37</u>	<u>188,955.63</u>	<u>226.42%</u>
Change in Net Position	<u><u>855,254.01</u></u>	<u><u>523,479.41</u></u>	<u><u>331,774.60</u></u>	<u><u>63.38%</u></u>

PETTIS COUNTY AMBULANCE DISTRICT

A/P Aging Summary

As of September 8, 2022

	<u>Current</u>	<u>1 - 30</u>	<u>31 - 60</u>	<u>61 - 90</u>	<u>> 90</u>	<u>TOTAL</u>
Airgas	3,066.96	159.16	0.00	0.00	0.00	3,226.12
Bankcard Services	18,598.07	0.00	0.00	0.00	0.00	18,598.07
Bothwell Regional Health Center	0.00	25.00	0.00	0.00	0.00	25.00
Bound Tree Medical	7,430.80	365.07	0.00	0.00	0.00	7,795.87
Cintas	29.27	99.40	0.00	0.00	0.00	128.67
Cintas-HQ	109.66	340.72	0.00	0.00	0.00	450.38
Cintas-TT Hwy	37.62	131.93	0.00	0.00	0.00	169.55
City of Windsor	0.00	65.19	0.00	0.00	0.00	65.19
Don's Truck Towing & Truck Wash, Inc.	75.00	0.00	0.00	0.00	0.00	75.00
FIDELITY & DEPOSIT COMPANY OF MARYLAND	0.00	364.00	0.00	0.00	0.00	364.00
GREG WEHRMAN	375.00	0.00	0.00	0.00	0.00	375.00
Hood And Associates Cpas Pc	0.00	14,000.00	0.00	0.00	0.00	14,000.00
Jim's Tire Service	0.00	693.50	0.00	0.00	0.00	693.50
LIFE ASSIST	4,462.25	2,718.57	0.00	0.00	0.00	7,180.82
Maloney Holdings Llc	0.00	1,800.00	0.00	0.00	0.00	1,800.00
MEM	6,759.00	0.00	0.00	0.00	0.00	6,759.00
Menards	850.27	0.00	0.00	0.00	0.00	850.27
Midas Auto Service	2,078.72	0.00	0.00	0.00	0.00	2,078.72
Mike Keith Insurance	0.00	2,381.00	0.00	0.00	0.00	2,381.00
Momma Hoppers Cleaning Service	0.00	215.00	0.00	0.00	0.00	215.00
Motorola Inc.	322.74	0.00	0.00	0.00	0.00	322.74
Nova Biomedical	1,200.00	0.00	0.00	0.00	0.00	1,200.00
O'Reilly Auto Parts	157.33	0.00	-51.00	0.00	0.00	106.33
Pettis County Joint Communications	12,500.00	0.00	0.00	0.00	0.00	12,500.00
Professional Paramedics & EMTS of Pettis	2,175.00	0.00	0.00	0.00	0.00	2,175.00
RAC JAC Properties	156.94	0.00	0.00	0.00	0.00	156.94
Rick Ball Ford	0.00	0.00	2,905.86	0.00	0.00	2,905.86
Special Waste Services	0.00	185.00	0.00	0.00	0.00	185.00
Stryker Sales Corp.	16,772.50	0.00	0.00	0.00	0.00	16,772.50
Typenex Medical LLC	130.22	0.00	0.00	0.00	0.00	130.22
WEX Bank	15,297.91	0.00	0.00	0.00	0.00	15,297.91
Witmer Public Safety Group	0.00	0.00	0.00	0.00	369.66	369.66
TOTAL	<u>92,585.26</u>	<u>23,543.54</u>	<u>2,854.86</u>	<u>0.00</u>	<u>369.66</u>	<u>119,353.32</u>

PETTIS COUNTY AMBULANCE DISTRICT
Unpaid Bills Report for Payables Approval
As of September 8, 2022

	<u>Type</u>	<u>Date</u>	<u>Num</u>	<u>Memo</u>	<u>Open Balance</u>
Airgas					
	Bill	08/04/2022	9128624687	OXYGEN	159.16
	Bill	08/11/2022	9128849029	OXYGEN	145.15
	Bill	08/11/2022	9128849030	OXYGEN	65.05
	Bill	08/11/2022	9128849028	OXYGEN	320.10
	Bill	08/18/2022	9129150791	OXYGEN	138.80
	Bill	08/18/2022	9129150790	OXYGEN	79.80
	Bill	08/25/2022	9129395513	OXYGEN	286.55
	Bill	08/31/2022	9990896031	OXYGEN	1,397.91
	Bill	08/31/2022	9990896033	OXYGEN	76.16
	Bill	08/31/2022	9990896032	OXYGEN	557.44
Total Airgas					3,226.12
Bankcard Services					
	Bill	08/31/2022	083122	CC STMT	120.00
	Bill	08/31/2022	083122	CC STMT	172.00
	Bill	08/31/2022	083122	CC STMT	271.77
	Bill	08/31/2022	083122	CC STMT	41.88
	Bill	08/31/2022	083122	CC STMT	17,828.56
	Bill	08/31/2022	083122	CC STMT	85.42
	Bill	08/31/2022	083122	CC STMT	58.65
	Bill	08/31/2022	083122	CC STMT	19.79
Total Bankcard Services					18,598.07
Bothwell Regional Health Center					
	Bill	07/19/2022	24	PRE-EMPLOYMENT DRUG SCREEN	25.00
Total Bothwell Regional Health Center					25.00
Bound Tree Medical					
	Bill	08/03/2022	84627737	MEDICAL SUPPLIES	130.86
	Bill	08/05/2022	84632058	MEDICAL SUPPLIES	1.72
	Bill	08/05/2022	84632057	MEDICAL SUPPLIES	232.49
	Bill	08/15/2022	84644157	MEDICAL SUPPLIES	1,630.92
	Bill	08/26/2022	84661730	MEDICAL SUPPLIES	183.15
	Bill	08/30/2022	84666211	MEDICAL SUPPLIES	5,616.73
Total Bound Tree Medical					7,795.87
Cintas					
	Bill	08/08/2022	4127590020	MATS	13.04
	Bill	08/08/2022	4127590020	CLEANING SUPPLIES	15.18
	Bill	08/15/2022	4128274606	MATS	13.04
	Bill	08/15/2022	4128274606	CLEANING SUPPLIES	28.87
	Bill	08/22/2022	4128960947	MATS	13.04
	Bill	08/22/2022	4128960947	CLEANING SUPPLIES	16.23
	Bill	08/29/2022	4129628016	MATS	13.04
	Bill	08/29/2022	4129628016	CLEANING SUPPLIES	16.23
Total Cintas					128.67
Cintas-HQ					
	Bill	08/05/2022	4127473017	MATS	34.81
	Bill	08/05/2022	4127473017	CLEANING SUPPLIES	21.60
	Bill	08/12/2022	4128169761	MATS	34.81
	Bill	08/12/2022	4128169761	CLEANING SUPPLIES	109.00
	Bill	08/19/2022	4128843522	MATS	34.81
	Bill	08/19/2022	4128843522	MATS	44.04
	Bill	08/19/2022	4128843522	CLEANING SUPPLIES	61.65
	Bill	08/26/2022	4129516771	MATS	34.81
	Bill	08/26/2022	4129516771	CLEANING SUPPLIES	20.02

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Bill	09/02/2022	4130211778	MATS	34.81
Bill	09/02/2022	4130211778	CLEANING SUPPLIES	20.02
Total Cintas-HQ				450.38
Cintas-TT Hwy				
Bill	08/09/2022	4127720263	MATS	30.25
Bill	08/09/2022	4127720263	CLEANING SUPPLIES	8.87
Bill	08/16/2022	4128400161	MATS	30.25
Bill	08/16/2022	4128400161	CLEANING SUPPLIES	24.94
Bill	08/23/2022	4129093230	MATS	30.25
Bill	08/23/2022	4129093230	CLEANING SUPPLIES	7.37
Bill	08/30/2022	4129780508	MATS	30.25
Bill	08/30/2022	4129780508	CLEANING SUPPLIES	7.37
Total Cintas-TT Hwy				169.55
City of Windsor				
Bill	08/26/2022	082622	WATER & SEWER	65.19
Total City of Windsor				65.19
Don's Truck Towing & Truck Wash, Inc.				
Bill	08/19/2022	166679	UNIT 2	75.00
Total Don's Truck Towing & Truck Wash, Inc.				75.00
FIDELITY & DEPOSIT COMPANY OF MARYLAND				
Bill	08/30/2022	08/30/2022	GARDNER RESTITUTION	364.00
Total FIDELITY & DEPOSIT COMPANY OF MARYLAND				364.00
GREG WEHRMAN				
Bill	09/06/2022	463397	TT HWY MOWING	375 00
Total GREG WEHRMAN				375 00
Hood And Associates Cpas Pc				
Bill	07/27/2022	47016	2021 Audit	14,000 00
Total Hood And Associates Cpas Pc				14,000 00
Jim's Tire Service				
Bill	08/19/2022	2-GS250951	UNIT 6 TIRE	230.10
Bill	08/23/2022	2-GS251109	UNIT 7 (2) TIRES	463.40
Total Jim's Tire Service				693 50
LIFE ASSIST				
Bill	08/01/2022	1235243	MEDICAL SUPPLIES	424 00
Bill	08/01/2022	1235119	MEDICAL SUPPLIES	1,819 07
Bill	08/03/2022	1236212	MEDICAL SUPPLIES	93 25
Bill	08/04/2022	1236873	MEDICAL SUPPLIES	382 25
Bill	08/12/2022	1239900	MEDICAL SUPPLIES	486 00
Bill	08/24/2022	1243756	MEDICAL SUPPLIES	3,976.25
Total LIFE ASSIST				7,180.82
Maloney Holdings Llc				
Bill	08/11/2022	100	PEER REVIEW SUPPORT TRAINING FOR 6 ATTENDEES	1,800.00
Total Maloney Holdings Llc				1,800.00
MEM				
Bill	09/01/2022	090122	AUG 2022 WORK COMP	6,759.00
Total MEM				6,759.00
Menards				
Bill	09/01/2022	090122	STMT	850.27
Total Menards				850.27
Midas Auto Service				
Bill	08/26/2022	0019175	Unit 10	2,078.72
Total Midas Auto Service				2,078.72

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Mike Keith Insurance				
Bill	08/22/2022	14664	ADDED NEW AMBULANCE	2,381.00
Total Mike Keith Insurance				2,381.00
Momma Hoppers Cleaning Service				
Bill	08/01/2022	3366	Cleaning	215.00
Total Momma Hoppers Cleaning Service				215.00
Motorola Inc.				
Bill	08/09/2022	8281436138	BATTERIES	322.74
Total Motorola Inc.				322.74
Nova Biomedical				
Bill	08/18/2022	91038273	Medical Supplies	1,200.00
Total Nova Biomedical				1,200.00
O'Reilly Auto Parts				
Credit	07/13/2022	0114-100625	RETURNED WRENCH SET	-51.00
Bill	08/11/2022	0114-107940	ANTIFREEZE	101.94
Bill	09/07/2022	0114-114698	WIPER FLUID AND TIRE FOAM	55.39
Total O'Reilly Auto Parts				106.33
Pettis County Joint Communications				
Bill	09/01/2022	090122	SEP 22	12,500.00
Total Pettis County Joint Communications				12,500.00
Professional Paramedics & EMTS of Pettis				
Bill	09/01/2022	083122	UNION DUES	2,175.00
Total Professional Paramedics & EMTS of Pettis				2,175.00
RAC JAC Properties				
Bill	08/26/2022	3110	FLEET WASHING	156.94
Total RAC JAC Properties				156.94
Rick Ball Ford				
Bill	08/03/2022	69941	Unit 8 rear diff and brakes and rotors	2,905.86
Total Rick Ball Ford				2,905.86
Special Waste Services				
Bill	07/12/2022	31166	WASTE SERVICE	185.00
Total Special Waste Services				185.00
Stryker Sales Corp.				
Bill	08/23/2022	3865808	PM COT 2201003500219	5,272.00
Bill	08/30/2022	3873044	5 MCGRATH LAYRGOSCOPES	11,500.50
Total Stryker Sales Corp.				16,772.50
Typenex Medical LLC				
Bill	08/19/2022	22085319	Medical Supplies	130.22
Total Typenex Medical LLC				130.22
WEX Bank				
Bill	08/31/2022	83487563	UNIT 3	1,116.60
Bill	08/31/2022	83487563	UNIT 1	1,010.98
Bill	08/31/2022	83487563	GPS Hardware Parts & mon hly service	298.62
Bill	08/31/2022	83487563	Ambulance & Vehicle Fuel	12,871.71
Total WEX Bank				15,297.91
Witmer Public Safety Group				
Bill	07/01/2021	2142555	BOOTS	128.89
Bill	09/29/2021	2164285	LED LIGHTS	240.77
Total Witmer Public Safety Group				369.66
TOTAL				119,353.32